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1.2.2. Survey on Animal Slaughterhouses	Unit of Agriculture	MAFRD	Questionnaires and guides prepared, Survey completed, Outputs produced	Tested in 2016 and 2017	2018-2022	KAS budget
1.2.3. The Milk Production Survey	Unit of Agriculture	MAFRD	Questionnaires and guides prepared, Survey completed, Outputs produced	Tested in 2016 and 2017	2018 -2022	KAS budget
<b>Sub / Objective: 1.3 Standardization, Quality Improvement of Quality and Reducing the Production Time of the Agricultural Economic Accounts Outcomes</b>						
1.3.1. Standardization- Change of the base year for the Output and Input Price Index in Agriculture	Agromonetary Statistics Unit	Price Unit	Change of base year to Output Price Index and Inputs in Agriculture from 2015 = 100 to 2020 = 100	The base year of the index from 2010 = 100 in 2015 = 100 was changed during 2017	2022	KAS budget
1.3.2 Reducing the production time of Economic Calculations for Agriculture	Agromonetary Statistics Unit	Agricultural Accounting Unit for Agriculture, MAFRD	Reducing the production time by 27%	Production time during 2017 is reduced to 20 days	2018-2022	KAS budget
<b>Objective of Environmental Statistics: Increasing the quality of data, to achieve better environmental planning, land use, waste management, air quality and water quality monitoring in Kosovo, applying the DPSIR model, such as and other international standards and the production of new indicators and the development of new products</b>						
1.1.1 Improving the quality of municipal waste statistics and reducing production time	Unit of Environmental Statistics	Business Registration Unit, public companies dealing with waste management	Reducing the production time by 37%	Regular annual survey, reducing production time starts in 2018	2018- 2022	KAS budget
1.1.2 Improving the quality of industrial waste statistics and reducing production time	Unit of Environmental Statistics	Business Registration Unit, Survey Methodology Unit	Expansion of economic activities, included in the survey, which impact on the environment, Reducing the production time by 18%	Annual survey by 2017. By 2018, it will be conducted every two years	2018 -2022	KAS budget
1.1.3 Reducing the production time for the Waste Treatment Survey (WTS)	Unit of Environmental Statistics	Business Registration Unit	Reducing the production time by 17 %	Regular annual survey. Reduce in production time starts in 2018	2018	KAS budget
1.1.4 Air Statistics- Development of GHG Emissions Statistics	Unit of Environmental Statistics	MMPH	Estimation of greenhouse gas emissions, including more sectors and reducing publication time by 1.5%	Estimation of greenhouse gas emissions has been done for the sectors: energy, agriculture and waste	2018 -2022	KAS budget
1.1.5 Water statistics. Development of these statistics	Unit of Environmental Statistics	MMPH	Questionnaires and guides prepared. Collected data. Statistics produced	Published every two years. The last is 2016. The next is 2018	2018 -2022	KAS budget
1.1.5 Development of Other Environmental Statistics (Facts on Environment)	Unit of Environmental Statistics	MMPH	Collected data from all available sources. Statistics produced	Published every two years. The last is 2017. The next is 2019	2019 -2022	KAS budget

## Support services

Action	Responsible institution	Partner institution	Assessment indicators	Status of basic condition	Time frame	Funds
The objective of the Statistical Support Services is to assist the work of the production units in fulfilling their duties						
Support area/IT: The mission of this support unit is to assist the departments of the respective fields in carrying out statistical activities in a simple and easy way, and by creating data storage capacities and tools or equipment for dissemination						
1.1.1 Use advanced data collection systems through the CAPI, CAËI method and creation of further data exchange systems between KAS and other government institutions	Unit: IT and methodology	Unit: IT and methodology, and production departments	Reducing the time for data collection, reducing costs, enhancing quality.	Preparing Documentation, ToRs technical specifications for purchasing IT devices	2018-2022	World Bank
1.1.2 Develop a central harmonized metadata system	Unit: IT and methodology	All KAS units and other governmental authorities responsible for official statistics	Strategy set	Structure for storage and dissemination in ESMS format was created	2016-2020	For 2018 IPA 2015, other years by KAS
1.1.3 ASKData shall be empowered as the main tool for the dissemination of statistical data	Unit: IT	All KAS units and other authorities	Modern approach to statistical data	The system in place and accessible by users	2016-2019	KAS
1.1.4 Design of IT systems, based on GSBP	Unit: IT and methodology	All KAS units	Recommendations from "Peer Review"	Partially implemented in the SIPK system	2019-2022	KAS, IPA
1.1.5 Developing and creating of GIS web for geospatial data dissemination	Unit: IT	Unit: IT	Web application available in January 2019	Not available	2018-2019	Donator
1.1.6 Developing tools for visualization and creation of infographics	Unit: IT	Unit: IT	Visual-based visual information	Only StatPlanet visualization tools are available	2019-2021	KAS
1.1.7 Approximating the legal framework for setting boundaries for the protection of confidential data according to the required European standards	Unit: IT and methodology	Unit: IT and methodology, and other departments	Improving processes of statistical confidentiality	Official statistics and other legislation related to data protection in Kosovo	2019-2020	KAS
1.1.8 Developing appropriate infrastructure for secure access to statistical data by external users	Unit: IT and methodology	Unit: IT and methodology, as well as other departments, ASHI-MPA	Improving processes of statistical confidentiality	Access only through the KAS domain	2020-2022	KAS, MPA

**Support Area / Geographic Information System: The mission of this service is to support the conduct of statistical activities of KAS, helping to cover, find statistical subjects and utilize territorial data**

1.2.1 The sample frame is updated continuously	Unit: GIS	Unit: IT and methodology	Updating EAs	The last update was made in 2014	2018-2020	KAS, donator
1.2.2 Integrating the living address system at the Kosovo Agency of Statistics, cooperating with the Kosovo Cadastral Agency	Unit: GIS	Unit: IT and methodology	Reduction the production time by 25%	Integration of the living address system into 15 municipalities has been done	2018	KAS, KCA
1.2.3 Creating the Statistical Atlas with Population Census data 2021	Unit: GIS	Unit: Population Census		Statistical Atlas with Census data 2011	2022	KAS

**Support Area / Dissemination: The mission of this service is to monitor the needs of users and provide them with information as per their request**

1.3.1 Establishing a regular dialogue with the users	Unit: Dissemination	All users	Periodic documentation of requests	There is a dialog with the user that needs to be empowered	2017-2022	KAS
1.3.2 Producing the Statistical Yearbooks of Kosovo	Unit: Dissemination	All KAS units	Statistical Yearbook is ready in 2016	The last Yearbook published in 2017	2017-2020	KAS

## Financial and External Statistics (CBK)

Action	Responsible institution	Partner institution	Assessment indicators	Status of basic condition	Time frame	Funds
<p>The CBK's main purpose with regard to the production of official statistics is to further develop its statistical system in order to efficiently meet the country's needs for relevant, reliable and accessible information. To effectively contribute to the vision within the National Program of Official Statistics, and, based on the current situation, CBK has identified these strategic priorities to guide our work over the next five years. The strategic priorities are:</p>						
<b>Sub / Objective: 1.6. Monetary and financial statistics</b>						
1.6.1 Compiling and publishing of International Reserves and Foreign Currency Liquidity Statistics	CBK	IMF	Implementing the Manual and the Guidelines	2018	2018	

1.6.2. Harmonizing the statistical methodologies of Kosovo with regard to MFS statistics according to the requirements of the European Central Bank	CBK	CBK	Implementing the Manual and the Guidelines	2018		
1.6.3 Strengthening co-operation with domestic and foreign institutions in the field of statistics	CBK	IMF	Implementing the law and regulations	2018		
1.6.4. Shortening the publication on time for bank statistics from t + 25 days to t + 23 days and non-banking statistics from t + 30 days to t + 25 days	CBK	Department of Statistics	Reducing publication on time in 5 days	2018		
1.6.5. Improving the process of drafting and disseminating high-quality monetary and financial statistics, as recommended by the recent MFS Manual and Drafting Manual (first draft published in 2016). Updating the concepts, definitions and recommendations based on the Manual published in 2000.	CBK	IMF	Implementing the Manual and Guidelines, published in 2016		2019	
1.6.6. Reviewing the Monetary-Financial Statistics Regulation and Financial Accounts Statistics and if necessary make changes to comply with the requirements of the European Union and the ECB	CBK	CBK	Implementation of the ECB's Manual and Guidelines		2020	
1.6.7. Developing the Database of Institutions and Affiliates to follow ECB standards, using the available balance of payments information available	CBK	Business Registry Unit, ITRS, MTI	Implementing the ECB's Manual and Guidelines		2021	
1.6.8. Developing and implementing the AnaCredit	CBK	CBK	Implementing the ECB's Manual and Guidelines		2021	

**Sub / Objective: 1.7. External Sector Statistics**

1.7.1. Presenting the new online statistical platform for collecting data from reporters on the evaluation of direct investment statistics	CBK	Department of Information Technology	Implementing the guide		2018	
1.7.2. Expanding enterprise data coverage including more reporting companies to better cover direct investment statistics;	CBK	IMF	Implementing the guide		2018	
1.7.3. Improving the SSJ data validation processes and processing of data for the preparation of Reporting Forms to be submitted to Eurostat;	CBK	Eurostat	Eurostat guidelines		2018	
1.7.4. Publishing new version of the ITRS reporting guidelines	CBK	Commercial banks	Implementing the new methodology		2018	
1.7.5. Improving the data collection system for enterprise surveys	CBK	Companies with foreign capital and other companies of interest to the CBK	-		2018-2019	
1.7.7. Starting the Foreign Affiliate Statistics (FAS) compilation process, if relevant	CBK	External FDI Division, Banking Statistics, Non-Banking Statistics, their use by BP, KAS	Use of Eurostat and IMF guidelines		2019	
1.7.8. Creating a framework for compiling Financial Accounting Statistics and starting the FAS drafting (subject to additional resources and improvements to the legal basis)	CBK	Department of Statistics			2019	
1.7.9. Publication of monthly international investment positions	CBK	Companies with foreign capital and other companies of interest to the CBK			2019	
1.7.10. Improving metadata to support user data analysis for MFS and ESS	CBK	Companies with foreign capital and other companies of interest to the CBK	Use manuals and other guides		2019	

**Sub / Objective: 1.8. Other Objectives**

1.8.1. Developing the statistical review policies	CBK	Department of Law			2018	
1.8.2. Evaluating the possibility of establishing a framework for compiling Kosovo Financial Statistics	CBK	CBK			2018	
1.8.3. Improving the menu of statistics on the CBK website	CBK	Department of Information Technology			2018	
1.8.4. Establishing an adequate legal framework for the collection and dissemination of financial account statistics (this item is subject to additional resources);	CBK	Department of Law			2019	

### 4.3 Strategic priorities

Kosovo's Statistical System (SSK) is a new but consolidated system. There were difficulties and challenges to achieve this. Progress has also been assessed by international professional bodies. This progress has been achieved thanks to the engagement of the institutions which produce official statistics, who, with the support of various international organizations, have realized significant projects since the beginning of SSK.

The current Law on Official Statistics and secondary legislation in the framework of SSK has been implemented. The Statistical Council has functioned with important recommendations. Also, cooperation with international institutions for statistics and users is in the process of finalizing the amendment to the Law on Official Statistics, which complements some of the provisions of the existing law on official statistics. Some regulations and administrative instructions dealing with the statistical subject are being implemented. The reorganization regulation continues to be implemented according to institutional priorities, the regulation of classification of economic activities is being implemented. A planning circle has already been consolidated, and this planning process has been documented through Annual Plans, Annual Reports, Strategic Programs and other documentation that have raised the institutional and professional level for the production of official statistics.

There is progress in the Economic Statistics which still account for about half of the statistics produced. Progress has been made on macroeconomic and price statistics (consumer, import, export, etc.). Progress has been made in population statistics after the 2011 Population Census, through annual population estimates and population projections for the long term up to 50 years. Social Statistics have made progress in the Household Budget Survey and consolidation of the Labor Force Survey. In Agriculture statistics, major progress has been made on the implementation of the Agriculture Census 2014, the

realization of the Agriculture Holdings Survey and the Industrial Waste Survey.

However, there is a complete consensus that the Kosovo Statistical System in general and KAS in particular need to be developed even more to meet modern standards and national and international statistical needs. After the consolidation achieved, the main need is the sustainability of existing statistics, the development of new statistics and the increase of the quality of official statistics. Thus, the key priority is the increase of statistical indicators, with strategic aim to their quality, as they would significantly improve their utilization.

A key priority is to strengthen the system from an organizational and functional point of view. The central statistical institution, the KAS, should implement the coordinating role as stated in the Law on Official Statistics. This requires that in addition to the advancement of managerial, organizational, planning and reporting artifacts increase the level of coordination and communication within the system, including the users of official statistics

The overall operational objectives of KAS are:

- Strengthening the Statistical System and statistical output
- Fulfill European and international standards for the production of official statistics

In order to meet the above general objectives, even though progress has so far been achieved, the organizational efficiency and efficiency of statistical production at the first objective should be increased, while the quality and efficiency of statistical production should be further increased at the second objective.

The two development pillars are interlinked and support each other. The first overall objective is formed by a wide array of priorities that enable organizational development. KAS already has the central role as the main statistical institution, but that should be strengthened even more in some respects. All set priorities are considered realistic and can be realized within the time period of this strategy.

KAS will also further advance its planning process (planning and reporting cycle) and will further advance the already implemented monitoring framework, which will continue to provide the organizational process and statistical production process the information on performance. After the realization of the main phase of the reorganization of KAS, the creation of the Department of National Accounts and the rationalization of existing workplaces will continue according to the PAF priorities and information on the reduction of production time. Revision will be applied to some important statistical data, such as national accounts, other data that will be affected by data deriving from the Population Census 2021 and so on. After creating a somewhat satisfactory level of dialogue with the users, this dialogue is intended to reach the level of a systematic dialogue with the users. Priority for KAS will also be the advancement and implementation of information technology as well as the strengthening of support services. Further development of dissemination and communication as well as documentation of methodology and statistical production processes will be another priority in the period of this strategic document.

The realization of all priorities will be monitored through indicators in the PAF. For example, the key indicators from 4-6 of the PAF will monitor progress in output and productivity efficiency. Expectation is for a total 25% increase during the strategy period 2018-2022.

Below are listed some of the key priorities for the combined organizational efficiency and production, for the next five-year period given by priorities and the realization period.

**Combined priorities for organizational and producer efficiency:**

Within the framework of existing resources	Objective and time frame
1. Advancing the PAF	Development of new modules and training for their use, 2018-2022
2. Increasing the coordination role of KAS	Increasing efficiency in the framework of SSK, 2018-2022.
3. Increasing organizational capacities of KAS	Establishing the National Accounts Department and increase of human and professional capacities in other KAS units, 2018-2022
4. Strengthening communication with users	Increasing cooperation and strengthening of relationships with users, 2018-2022
5. Advancing of dissemination	Finalizing the list of variables and harmonization the time series, 2019-2022
6. Better use of statistical methodologies	Documenting of all methodologies and their assessments, 2018-2022.

The second priority group considers product quality and scope. The table below summarizes the statistical development priorities for 2018-2022:

### Statistics of combined priorities:

Within the framework of existing resources	Objective and time frame
1. GDP	1.1 Application of changes from ESA 95 to ESA 2010, (2018-2022)
	1.2 Creating Supply and Use Tables (SUT)- 2019
	1.3 Developing sectorial accounting (2019)
	1.4 Publication of data for un-observed economy (2020)
2. Business statistics	2.1 Shortening the production time of SASH (2018-2022)
	2.2 Increase the number of products
	2.3 Improve the quality
3. Prices	3.1 Shortening the production time for all price indices (except HICP)
	3.2 Improve the quality
4. Statistical Business Register	4.1 Updating business register according to the priority of quality problems.
5. Kosovo International Trade	5.1 Shortening of publication period by 3%
6. Agricultural Holdings Survey	6.1 Shortening of production period by 3 months by 2022
	7.1 Shortening of production period for economic accounts for agriculture by 2 months until 2022
	7.2 Standardization - Replacement of the basic price index year 2020 = 100
7. Agromonetary statistics	8.1 Municipal Waste Collection Survey (MWS) - shortening the production time for 4 months by 2022;
	8.2 Industrial Waste Survey (IWS) - shortening the production time for 2 months by 2022;
	8.3 Waste Treatment Survey (WTS) - shortening the production time by about 1.5 months by 2022
9. Other household and individual statistics (NPOS)	9.1 Improving the sample framework for households surveys, 2018-2022
	9.2 Increasing the number of published indicators starting in 2018
	9.3 Creating new models
10. Annual estimation of the population (NPOS)	10.1 Use of census data 2011 and 2021
	10.2 Use of information and other studies
	10.3 Use of GIS
11. Administrative data	11.1 Determining all available data sources
	11.2 Signing of new MoU's with other data providers
	11.3 Defining the rules on data exchange

Outside the framework of existing resources	Objective and time frame
1. Population, Households and Dwellings Census	1.1 Preparations for realization of population census 2019-2020 1.2 Realization of population census 2021 1.3 Publication of results 2021-2022
2. Agriculture Census or Farm Structure Survey	2.1 Preparations for the realization of agriculture census or farm structure in 2022 2.2 Production of statistics on farm structure
3. Agricultural Crops Survey	3.1 Conducting this survey twice a year from 2019 3.2 Producing statistics on crops in harmony with EU methodology
4. Livestock Survey	4.1 Conducting this survey twice a year from 2019 4.2 Producing livestock statistics in harmony with EU methodology
5. Survey on Slaughtering Animals in the Slaughterhouses	5.1 Standardization with the EU methodology for producing these statistics 5.2 Producing statistics on slaughter of animals, on a regular basis - monthly and annual from 2019
6. The Milk Production Survey (MPS)	6.1 Standardization of these statistics with the EU methodology 6.2 Producing milk and milk products statistics on a monthly and annual basis from 2019
7. Pilot survey on the Orchard	7.1 Preparations for the implementation of the pilot survey on the Orchard 7.2 Pilot and realization of the survey on the Orchard, 2018
8. Forestry statistics	8.1 Collection of data from admissions sources and surveys 8.2 Producing forestry statistics
9. Pilot survey on Construction and Demolition	9.1 Preparations for pilot survey on Construction and Demolition 9.2 Pilot of this survey in 2019

## Annex 1

STATISTICS PRODUCT DESCRIPTION						
Source	<b>Basic information</b>					
APOS	Name of statistics product					
APOS	Id-number					
APOS	Responsible department					
APOS	Reporting person					
	<b>Legislation/Standards</b>		2013	2014	2015	2016
	National legal/regulative framework					
	International standards					
	<b>Content</b>					
	Object, Population					
	Main variables					
	Number of indicators published					
	Disaggregation levels					
APOS	Frequency, reference time/period					
APOS	Publication time					
	Publication mode					
	Comparability					
	<b>Main users</b>					
	National users					
	International users					
	<b>Production</b>					
	Production partners					
	Mode of data collection					
	Other methodological issues					
APOS	Production time					
	Data transmission recipients					
	<b>Resources</b>					
APOS	Man-day inputs					
APOS	Internatl support services					
APOS	External support services					
APOS	Internal budget					
	External financial support					

### Example: Production process overview

Dept.	Working/production process	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	HR input	Unit/ind	Budget
Dept. NN														875		11 000
1	Needs identification		5	10										15	-	-
2	Design and plan (sample, collection)		5	10										15	-	-
3	Build and test (tools and workflow)													0	-	-
4	Collection			5	5									10	-	-
5	Data entry (cleaning and classifying microdata)				15	30	30	30	35	120	140	140		540	-	-
6	Data processing (tabulation, interpretation)						20	25	35	50	20	20	100	270	-	-
7	Dissemination and communication												25	25	-	-
		0	10	25	20	30	50	55	70	170	160	160	125			
	<i>Regional</i>															
	<i>Data entry</i>															Reg all
	<i>IT/Methodology</i>															(transport Data entry plan)
	<i>External TA (timing only)</i>											X	X			(transport IT/M plan)
																IMF

USER QUESTIONNAIRE				
Source	<b>Basic information</b>			<b>User information</b>
APOS	Assisting person			Name and address of organization
APOS	Id-number			Name of interviewed person
APOS	Responsible department			Contact number(s)
APOS	Reporting person			Date of interview
	Assisting person			
<b>QUESTIONS ANSWERED BY USERS</b>				
<b>Quality aspects</b>				
		How	When	Why
1	Usefulness of statistics (Relevance)			
		Satisfactory	Unsatisfactory	Problem
2	Coverage of the product	<input type="checkbox"/>	<input type="checkbox"/>	
3	Accuracy	<input type="checkbox"/>	<input type="checkbox"/>	
4	Timeliness/Punctuality	<input type="checkbox"/>	<input type="checkbox"/>	
5	Comparability (time, geography, theme)	<input type="checkbox"/>	<input type="checkbox"/>	
6	Accessibility/clarity	<input type="checkbox"/>	<input type="checkbox"/>	
<b>Coordination issues</b>				
7	Do you have an MoU with producer?	Yes <input type="checkbox"/>	No <input type="checkbox"/>	
8	Frequency of contact with producer	Monthly <input type="checkbox"/>	Quarterly <input type="checkbox"/>	Annually <input type="checkbox"/>
9	Aspects of interaction: If you have an MoU, how often do you update it? Do you propose changes to questionnaires? How often do you meet? Do you exchange information, write e-mails, etc.?			
10	<b>Other issues</b> (perception of product etc.)			
11	<b>Suggestions for improvement of statistics production in general</b>			
<b>TO BE FILLED OUT BY PRODUCER</b>				
12	<b>Comments and suggestions by responsible production department</b>			

**Budget by agencies**

<b>Budget KAS</b>	<b>2017</b>	<b>2018</b>
Wage and salaries		
Goods and services		
Capital expenditures		
Utilities		
Total		
Employees		

<b>Budget CBK</b>	<b>2017</b>	<b>2018</b>
Wage and salaries		
Goods and services		
Capital expenditures		
Utilities		
Total		
Employees		

<b>Budget DoME</b>	<b>2017</b>	<b>2018</b>
Wage and salaries		
Goods and services		
Capital expenditures		
Utilities		
Total		
Employees		

## Annex 4: References

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4. Law on Agriculture Census
5. Law on Protection of Personal Data
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